COMMENTS OF PRESIDENT JOE GUNTON GVR Board of Directors Meeting February 28, 2017

During a recent meeting with members of GVR, I said that we would re-look at our Vision Statement that supports our Long Range Plan and that we should consider again conducting a survey of members. I believe it is important to consider these tools in a broad context of good governance.

Upon reflection, as GVR nears the end of the five-year strategic plan adopted in 2013, we have an excellent opportunity to review our progress toward the objectives outlined in that plan and begin the process of developing new objectives for the coming years. With that opportunity in mind, I have the following recommendations for our next governance board:

- First, establish a task force to begin framing up the next five-year strategic plan
- Second, consider the merits of developing an organizational values statement
- Third, survey the membership again with an aim toward:
 - o incorporating member views in a Values Statement
 - referencing the member-influenced Values Statement when determining how long-range planning suggestions within WSM Architect's 2016 report should be integrated in the five-year strategic plan
 - examining the current Vision and Mission Statements against the Values
 Statement and presumed objectives of the five-year strategic plan
 - making any needed improvements to these governance tools in that broader context

I believe that these tools, if thoughtfully developed to ensure they are cohesive and complementary, will provide a clear roadmap for staff and board for years to come. I encourage the new Board to address these issues early in their leadership positions as Directors, and where necessary, outsource tasks associated with them to an independent, impartial expert to complete. As Directors, we are charged with ensuring that GVR is a sustainable organization well into a future that will certainly present evolving interests and challenges. It is not this or the next board's job to read tea leaves or otherwise predict those interests and challenges, but to lay a complete and sturdy foundation upon which future boards and staff can build a member-responsive organization. Now it is time to take this next step to ensure GVR is building on a solid foundation of values, vision, mission and goals.

I ask that my report be included with the minutes as a matter of record.